

**Council of Governors Meeting
Minutes of the Meeting held in Public
Thursday, 25 January 2018
at 5.30pm in the Post Graduate Lecture Hall, Leighton Hospital, Crewe**

Present

Mr D Dunn	Chairman
Mrs B Beadle	Public Governor (Crewe and Nantwich)
Mr B Selby	Public Governor (Crewe and Nantwich)
Mrs G Alasadi	Public Governor (Crewe and Nantwich)
Mrs J Ollier	Public Governor (Congleton)
Mr D Fricker	Patient and Carer Governor
Mrs M Leverington	Patient and Carer Governor
Mr J Pritchard	Patient and Carer Governor
Mrs P Psaila	Patient and Carer Governor
Mr R Stafford	Patient and Carer Governor
Cllr S Burns	Partnership Governor (Cheshire West & Chester)
Dr J Griffiths	Partnership Governor (Vale Royal CCG)
Mrs H Piddock- Jones	Staff Volunteer Governor
Ms C Birch	Staff Governor
Mr N Boyce-Cam	Staff Governor (item CoG18/01/04 onwards)
Mrs J Martin-Jackson	Staff Governor
Mr J Osuagwu	Staff Governor
Mr R Platt	Staff Governor

In attendance

Dame P Bacon	Non-executive Director and Deputy Chair (to item CoG/18/01/17)
Mrs T Bullock	Chief Executive (up to item CoG/18/01/17)
Mr J Barnes	Non-executive Director (to item CoG/18/01/17)
Miss E Carmichael	Director of Workforce and OD (up to item CoG/18/01/17)
Mr J Church	Non-executive Director (to item CoG/18/01/17)
Mr M Davis	Non-executive Director (to item CoG/18/01/17)
Dr P Dodds	Medical Director and Deputy Chief Executive (to item CoG/18/01/17)
Mr D Hopewell	Non-Executive Director (to item CoG/18/01/17)
Mr M Oldham	Director of Finance (to item CoG/18/01/17)
Mr C Oliver	Chief Operating Officer (to item CoG/18/01/17)
Mrs J Tunney	Director of Nursing and Quality (to item CoG/18/01/17) Sepsis Specialist Nurse (to item CoG/18/01/03)
	Name removed under Section 40 of the Freedom of Information Act
Mrs L Egerton	Quality Matron (to item CoG/18/01/03)
Mrs K Dowson	Trust Board Secretary

Apologies

Dr K Birch	Lead Governor and Public Governor (Vale Royal)
Mrs J Roach	Public Governor (Crewe and Nantwich)
Mrs N Moores	Patient and Carer Governor
Cllr J Clowes	Partnership Governor (Cheshire East Council)
Mr P Colman	Partnership Governor (Chambers of Commerce)
Dr G Pearson	Partnership Governor (Manchester Metropolitan University)
Dr A Wilson	Partnership Governor (South Cheshire CCG)
Mr R Sutton	Staff Governor
Mrs R McNeil	Non-executive Director

Miss A Cleary Interim Director of Nursing & Quality

CoG18/01/1 Welcome and Apologies for Absence

18/01/1.1 The Chairman welcomed everyone to the meeting. The Chairman welcomed in particular Mrs Julie Tunney who was attending for the first time as the new Director of Nursing and Quality.

18/01/1.2 The Chairman noted apologies for absence.

CoG18/01/2 Interests to Declare

18/01/2.1 There were no new interests declared and no interests declared in relation to any open items on the agenda.

CoG18/01/3 Governor Discussion Topic – Sepsis

18/01/3.1 **Name removed under Section 40 of the Freedom of Information Act** presented on Sepsis, outlining the Trust's approach to improve diagnosis speeds and treatment of Sepsis which is the second biggest cause of death in the UK. **Name removed under Section 40 of the Freedom of Information Act** explained that she is a full time Sepsis specialist with a particular focus on education and training. In addition, her role raises awareness, collects data and implements and develops initiatives within the Trust.

18/01/3.2 **Name removed under Section 40 of the Freedom of Information Act** explained the measures for audit against which the Trust is measured which are Commissioning for Quality and Innovation (CQUIN) targets. **Name removed under Section 40 of the Freedom of Information Act** reported current Trust performance and noted the improvement in results over the last 16 months. These are also benchmarked against other Trusts in the North West to provide a comparative composite process target which the Trust is close to reaching.

18/01/3.3 **Name removed under Section 40 of the Freedom of Information Act** explained the tools and resources used on wards and in the Emergency Department (ED). This includes defined pathways for adults, Paediatrics and Maternity. **Name removed under Section 40 of the Freedom of Information Act** explained how she links across the Trust, arranging focus weeks on particular wards, link nurses across the Trust and awareness raising events. **Name removed under Section 40 of the Freedom of Information Act** outlined the future plans for the Sepsis role which include the introduction of a Sepsis grab bag which ensures everything needed for rapid Sepsis screening is in one place. Patient Group Directions (PGD)s are being developed with trained nurses to enable high risk patients to get antibiotics more quickly. These will both be launched in March in conjunction with an awareness campaign and an e-learning package that is to be launched shortly.

18/01/3.4 The Chairman thanked **Name removed under Section 40 of the Freedom of Information Act** for her informative presentation which demonstrates the scale and issue of Sepsis. The Chairman asked how the Trust is performing relative to other Trusts. **Name removed under Section 40 of the Freedom of Information Act** replied that while many Trusts are at a similar level some Trusts are doing better but they tend to have a team of Sepsis nurses. Mr Pritchard, as patient representative on the Sepsis Steering Committee, reflected on the tremendous amount of

work being done and led by Dr Shirley Hammersley and **Name removed under Section 40 of the Freedom of Information Act**. Elements such as the Sepsis game and events have done a lot to raise awareness and improve the approach.

Mr Nick Boyce Cam arrived.

18/01/3.5 **Name removed under Section 40 of the Freedom of Information Act** noted that the Trust had recently received a letter from NHS England as one of a few Trusts that have shown significant improvement in the last 12 months. The national appreciation of the Trusts progress has been positive for staff. Mrs Ollier asked why Sepsis has traditionally been so difficult to recognise and why it has become such an issue. **Name removed under Section 40 of the Freedom of Information Act** confirmed that it remains very difficult to spot, the key observations to look for can be the same as other medical issues such as a heart attack. This is why Sepsis needs to be considered at all times and screening must be completed at the front door so it can be ruled out as a diagnosis. Speed is imperative as each hour of delay increased mortality by 7.6%.

18/01/3.6 Mr Barnes asked if there is any related national public awareness campaign taking place and how the Trust's work is being linked to community pathways and into primary care. Dr Griffiths replied that Sepsis is also a focus for primary care and their IT system will flag possible Sepsis on the basis of symptoms and results input. However, the challenge is differentiating between someone with flu or an anxious child and someone with Sepsis. Potentially GPs could refer a significant number of patients to the Trust because Sepsis has been flagged. Ms Jackson agreed that this is why it is so difficult to make a clinical judgement. Mr Pritchard added that the impact of **Name removed under Section 40 of the Freedom of Information Act** on the work and the awareness by staff is notable and this work is also being communicated to other community staff and other partners such as ambulance crews.

Resolved: The Governors noted the presentation and discussion session held on the subject of Sepsis thanked **Name removed under Section 40 of the Freedom of Information Act** and all the team working on this

CoG18/01/4 **Minutes of the Last Meeting**
The minutes of the last meeting held on 19 October 2017 were agreed as a true and accurate record of the meeting.

CoG18/01/5 **Matters Arising and Action Update**
The Chairman noted that the only outstanding action is now complete. There were no matters arising and the Chairman asked the Governors to note the forthcoming meeting dates provided with the Agenda.

CoG18/01/6 **Chairman's Report**
CoG18/01/6.1 **Governor Development Session – Finance 6 November**
Mrs Dowson confirmed that the last of the Governor development sessions had taken place on 6 November and had been well received by those Governors who had attended.

CoG18/01/6.2 **Meet Your Governor Events**
Mrs Dowson reported that there had been two 'Meet Your Governor'

events in November and December at Victoria Infirmary and Leighton Hospital Outpatients department. There will be further events in June leading up to next Governor elections, including a session at Eagle Bridge Health Centre.

CoG18/01/6.3

NED/Governor Meeting held on 18 December 2017

The Chairman reported that notes of this meeting have been circulated to Governors and the Board already. The Chairman reminded Governor that a number of issues were discussed including, Dementia, DBS checks, and a summary from Chairs of Board committees was presented.

CoG18/01/6.4

Celebration of Achievement

The Chairman was pleased to report that a successful evening celebrating staff had been held on 30 November at Crewe Hall. The event had been supported by several sponsors and Joe Clarke, an Olympic gold medallist at the Rio Olympics had given an engaging and motivating speech. The Chairman reflected that this was a great evening to recognise the work of all staff, but particularly those who had been nominated. The Chairman thanked those Governors who had supported the process both on the night and through the nominations. The Chairman noted that he had been pleased to welcome Central Cheshire Integrated Care Partnership (CCICP) staff to the event for the first time. The Chairman congratulated all the staff nominated.

CoG18/01/6.5

Chair/Governor 1to1 Meetings

The Chairman advised that all the 1 to 1 meetings has been completed before Christmas for those Governors who wished to meet.

CoG18/01/6.5.1

Governor Resignation

The Chairman advised that Mr Peter Faulkner had resigned his post in December. This vacancy will be carried forward to the forthcoming elections in the summer of 2018. The Chairman added that he has written to Mr Faulkner on behalf of the Council of Governors to thank him for his contribution.

CoG18/01/7

Appointment of Non-executive Directors

18/01/7.1

The Chairman advised that the interview panel of 18 January wished to recommend two candidates for appointment to the two vacancies from 1 April 2018. The Chairman explained that the executive search had been led by Gatenby Sanderson which resulted in over 50 high quality applicants. This list was reduced to eleven candidates through the Governor's Nominations and Remuneration Committee and subsequently to a shortlist of five candidates who were interviewed last Thursday.

18/01/7.2

The Chairman thanked those Governors who had supported the process, including Dr Birch and Mr Stafford who were on the final interview panel and the Nominations and Remuneration Committee for a long and thorough process. The Chairman advised that the panel had recommended to Council that Ms Lorraine Butcher and Ms Lesley Massey's offers are ratified. The Chairman outlined the background of both candidates who had impressed the final interview panel as well as the two discussion panels who had received presentations from all candidates.

Resolved: The Council of Governors approved the appointment of Lesley

Massey and Lorraine Butcher to the posts of Non-executive Directors.

CoG 18/01/8
18/01/7.1

Appointment of External Auditors

The Chairman asked Governors to consider the proposal to renew the contract with Deloitte as External Auditors to the Trust. Mr Oldham advised that a thorough tender process was completed 2 years ago and Deloitte were appointed on a 2 plus 2 year contract with a break point in the middle for review. Mr Oldham noted that Deloitte have provided an excellent service to the Trust.

18/01/7.2

Mr Oldham explained that there is a limited field as there is a limited list of organisations that can be considered, and they must have a level of independence and therefore cannot also provide advice to Trust management at the same time. This excludes KPMG, the current internal auditors and Ernest Young who are the Trust VAT advisors. The only alternative is PwC; two years ago they quoted and scored lower than Deloitte. Mr Oldham noted that in two years the internal auditors will have changed so this will leave a wider field. Mr Hopewell as Chair of the Audit Committee confirmed that this had been discussed by the committee and the extension to the existing contract had been recommended. Mr Oldham advised that Deloitte had proposed a reduced fee for the next two years and a change of Lead Partner to ensure independence of view.

Resolved: The Council acknowledged the process undertaken to ensure independence of the External Auditors and approved the extension of the contract for a further two years.

CoG18/01/9

Lead Governor Report

In the absence of Dr Birch the Chairman presented the report of Governor engagement, commenting on how positive it was to see the Governors involved in so many activities.

Resolved: The Lead Governor report was noted.

CoG18/01/10

Register of Governor Enquiries to Board and Committee Chairs

The Chairman asked the Council to note the recent responses provided to enquiries raised by Governors. The Chairman noted that he intends to review with Mrs Bullock and Mrs Dowson how these enquiries can be dealt with effectively while minimising the impact on Executive time and ensuring Governors do not become too focused on operational issues.

Resolved: The Council noted the response to enquiries.

CoG18/01/11
18/01/11.1.1

Council of Governor Committees

Membership and Communications Committee – 15 January 2018

Mrs Beadle as Chair of the Committee asked the Council to note the minutes of the meeting held on 15 January 2018. Mrs Beadle highlighted that the annual activity review of the committee was reviewed and this has now been circulated to the Council. The Committee reviewed this and confirmed that it continues to meet its strategic aims and objectives, thanks to the enthusiasm of its members.

18/01/11.1.2

Mrs Beadle highlighted two surveys which the committee had reviewed, the first from NHS Providers on Membership which gave some interesting

insights, in particular the need to review Trust membership in the context of Accountable Care Systems (ACS). The second survey was a review of Governor electoral voting trends over the last ten years. This reflected that the Trust is in line with peers in terms of voting turnout but that election turnout is generally only as good as a Foundation Trust's broader membership engagement.

18/01/11.1.3 Mrs Beadle reported that plans for the Annual Members Meeting are underway with a proposal being developed to host another Health and Wellbeing Fair at the same time and to use Congleton Town Hall as the venue.

18/01/11.1.4 The Chairman asked about the changes to the rules on Membership discussed at committee. Mrs Beadle replied that the General Data Protection Rules (GDPR) due to come into force on 25 May 2018 will impact the membership as all Members do need to have opted in. This will not affect public members as they are always asked for this, but it will affect staff members. Currently staff are enrolled as Members when they join the Trust by default, but this will have to stop. New staff will have to be asked and actively sign up. Miss Carmichael confirmed that a new process will be put into place for new staff, but existing staff will all need to be asked.

18/01/11.1.5 Mrs Ollier asked that the Member events for 2018 are circulated to all Governors. Mrs Dowson advised that some further details are being confirmed and the dates would be circulated as soon as possible.

ACTION: Member events to be circulated to Governors (Mrs Dowson)

CoG18/01/11.2 Membership and Communications Activity Report 2017

18/01/11.2.1 Mrs Beadle asked Governors to note the report of activity from 2017, advising that the new Youth Ambassadors will be presenting at the Council of Governors in July and that a Yammer site is being set up for Governors. The Chairman thanked Mrs Beadle and the committee for the work done on behalf of the Council of Governors.

Resolved: The minutes of the Membership and Communications Committee and the annual activity report were noted.

CoG18/01/12.1 Nominations and Remuneration Committee – 4 December 2017

The Chairman reported that he had chaired this Committee which had a single item which was the long listing for the recruitment of the new Non-executive Directors.

CoG18/01/12.2 Nominations and Remuneration Committee – 19 December 2017

18/01/12.1 The Chairman advised that this meeting had assessed the candidates for the Non-executive Director appointments on behalf of the Council of Governors in order to confirm a shortlist for interview.

18/01/12.2 The Chairman asked that Governors treat the minutes from both Nominations and Remuneration Committee meetings as confidential as there were details of individual applicants in the minutes.

Resolved: The minutes of the Nominations and Remuneration

Committees were noted.

CoG18/01/13

Chief Executive's Update Report

Mrs Bullock presented the Chief Executives update advising that the report contains a lot of information and that her presentation assumes that the paper has been read in advance.

18/01/13.1

18/01/13.1.1

Quarter 3 Performance

Mrs Bullock confirmed that since the last meeting the NHS Improvement (NHSI) quarter 2 rating had been validated and had remained as a 2. This rating is likely to remain for quarter 3 as well.

18/01/13.1.2

Mrs Bullock summarised the Trust's performance in quarter 3 noting that the Referral to Treatment 18-week wait is likely to deteriorate further as planned by the Trust in response to the Capped Expenditure Process. The Trust is awaiting a letter from NHSI confirming the national view on elective work restarting in February. It is hoped that this will be left to local determination as this will be challenging if escalation beds are still open. Mrs Bullock noted that one escalation area has been closed but 42 beds remain in two further areas. The situation remains challenging, but it is improving. The Trust has not been affected by flu as much as some other local Trusts and the Trust is working hard to ensure infection control measures are in place around any cases on Wards.

18/01/13.2

18/01/13.2.1

Financial Position/Capped Expenditure Process (CEP)

Mrs Bullock updated the Board on the financial report which reflects performance to the end of December 2017. Mr Oldham noted that the Trust is still on track to deliver the control total, but that it is challenging, however the Trust continues to deliver the Cost Improvement Programmes and CEP targets. The health economy is working well together and has delivered significantly already.

18/01/13.2.2

Mrs Ollier asked if there are still substantial savings to made, as stated by the Secretary of State for Health this week. Mr Oldham observed that the easier savings have been made and those opportunities remaining require structural change and investment so will take longer to do. Mr Oldham noted the Lord Carter Model Hospital data describes the extent of savings potentially available to each Trust, However, there remains issues with the data.

18/01/13.2.3

Mrs Bullock observed that there is a national dialogue that while the Model Hospital and other programmes such as Getting it Right First Time (GIRFT) continue to describe significant savings, there will not be any major investment in the NHS. Mrs Bullock acknowledged that there is work taking place to improve benchmarking and data in these areas noting each area has to be validated and the impact on activity, patient flows, estates and patients understood. There can be significant costs involved in transforming services and the benefits need to outweigh this. The Chairman summarised that the Trust should not expect a national financial solution, the solutions need to be agreed locally with partners.

18/01/13.4

18/01/13.4.1

Long Term Sustainability Review

Mrs Bullock advised that the changes to the workstreams had been described at the last Council of Governors. There are now Senior Responsible Officers appointed to each workstream with agreed scopes.

A small Project Management Office function has been established and the local health economy is fortnightly to review progress. Mrs Bullock noted the Local Authority (LA) and CCG are keen to ensure that mental health is a high consideration within these transformation programmes.

18/01/13.5

Estates update on the local road system

18/01/13.5.1

Mrs Bullock reported on the forthcoming proposed changes to the road infrastructure around the hospital. This followed a request from Governors amid concern about the impact on the hospital and patient access. Mrs Bullock noted the response from the Divisional Director for Estates and Facilities in the report and the work the Trust is doing to ensure it engages with Cheshire East Council (CEC) to minimise disruption to patients and staff accessing the site and reassured Council; that this is a routine process during such developments. The proposal will be positive for the Trust in the long term. Mr Barnes asked how the long term needs of the hospital are considered by CEC as part of the planning process. Mrs Bullock replied that the plan is the Trust will not need to expand because even with local housing growth more work will be delivered in community or primary care settings. Cllr Burns advised that in line with national policy and the 2012 Planning Act the need to consider the vision of the area has been removed in order to expedite the development of more houses.

18/01/13.5.2

The Chairman commented that he is assured that anything impacting on access to the site is robustly discussed in the Trust. Mrs Bullock confirmed that the Trust take every opportunity to improve access, for example improving cycle routes as part of developments. Mr Pritchard asked if the road developments are a proposal or confirmed, Mrs Bullock confirmed that these are happening, but it will be a gradual process taking some time and staff and Governors will be kept informed throughout. Mr Pritchard noted the recent communications regarding the Crewe Green roundabout had been very helpful.

18/01/13.6

Awards and Visits of Accreditation and Inspection

18/01/13.6.1

Mrs Bullock confirmed that there no visits to report. The Trust is expecting the Care Quality Commission (CQC) to visit at any time from now until 1 May. CQC asked the Trust to gather and submit information by December. A date for the Well Led aspect of the inspection is anticipated and certain people will be invited for interview. Mrs Bullock explained that before the Well Led inspection takes place there will be an unannounced inspection. This will not be a comprehensive inspection of all areas as these have been replaced with more regular, but targeted inspections into a number of Trust core services. The Trust will have 30 minutes notice of any unannounced inspection.

18/01/13.6.2

Mrs Bullock advised that Dr Dodds is leading the Trust preparation for the CQC visit with Mrs Jane Palin, Associate Director - Integrated Governance and Mrs Julie Tunney, Director of Nursing. As part of this preparation the forthcoming visit will be a feature of the next Quality Summit which is held for Divisions and Corporate Teams to give feedback on the data submitted to CQC and how each division should take this forward.

18/01/13.6.3

A review of the Trust preparedness for a Well Led Review is also happening through a previously planned self-assessment being led by Mrs Palin and Mrs Gresty, the outcome of which will be presented at the

Board Away Day on the 12 February. Mrs Bullock noted that Governors may be invited to take part in the CQC inspection process and if so, it is likely to be as part of a focus group. The Trust will be undertaking a number of engagement events about what to expect during the inspection which Governors will be invited to.

18/01/13.6.4 The Chairman advised that this is the first time CCICP will be inspected as part of the Trust and if this service is inspected this will give an early indication on whether the transition has been as successful as the Trust hopes. However, inspectors may decide that it is too soon after transition to inspect this service. In this case it will remain a high priority for the CQC as it was previously rated as 'Inadequate'.

18/01/13.7
Quality Indicator

18/01/13.7.1 Mrs Bullock advised that the Quality Account for 2017-18 is underway and Governors are asked to nominate a Quality Indicator for auditors to review as part of the quality assurance process. There are three indicators, two of which are nationally mandated, the third is a Governor choice. Mrs Bullock suggested that Sepsis would be a relevant indicator given the discussion item heard by Governors earlier. Mrs Ollier agreed that this would be a good choice and not an indicator that has been looked at in this process previously.

Resolved: The Governors nominated Sepsis as the Quality Indicator for Audit.

18/01/13.8
Ambulance Trust Letter of Thanks

18/01/13.8.1 The Chairman advised that the Trust had received a very complimentary letter from the Chief Executive of the North West Ambulance Trust (NWAS). NWAS wrote to thank the Trust for enabling ambulance crews to turn around within the target 30 minutes which is freeing crews to attend to other patients. The Trust has maintained this despite the winter pressures. The letter was prompted by a paramedic who asked the Chief Executive how the Trust's performance could be recognised as this turnaround is not happening elsewhere.

18/01/13.8.2 Mrs Bullock agreed that the Trust performance had been excellent given the record numbers of ambulance arrivals as well as surgical and medical admissions. On some days in the last month the Trust was receiving more ambulances than the Royal Liverpool Hospital. The letter had been passed on to Emergency Department staff who were delighted to read it. Mrs Bullock noted that there had been more letters of compliment for A&E recently which indicates public recognition of the pressures in the system. Mrs Bullock praised the staff for their resilience during the last weeks and the Chairman agreed noting that staff performance throughout Quarter 3 had been nothing less than heroic.

Resolved: The Council noted the Chief Executive's Report.

CoG18/01/14
Governors' Questions and Non-Executive and Executive Answer Session

2018/01/14.1 The Chairman invited the Council to ask any additional questions to the Board. Cllr Burns asked if the Trust has experienced an increase in inpatient falls in December as another local hospital has. Mrs Bullock advised that inpatient falls are reported to the Board on a monthly basis

and there is a lot of prevention work in place, but an increase has been seen in December. Mrs Tunney agreed but added that this increase was not carrying on into January and that the majority of falls in December had been without harm. However, the Trust will be conducting a deep dive into why there was an increase in December.

2018/01/14.2 Mrs Ollier asked what work the Trust does on the impact of menopause on patients and staff as it can have a huge impact on women's health. Some Trusts run specialist clinics including University Hospital of the North Midlands and Mrs Ollier asked whether there be any scope for running one at Leighton or Victoria Infirmary. Mrs Bullock agreed the merit of this but advised that this was a decision for the Clinical Commissioning Groups (CCG). Dr Griffiths accepted there may be a need, but most women could be dealt with by their GP who will be knowledgeable in this area. Mrs Ollier replied that there is a stigma amongst women who don't think there is any help available so they don't bother their GP. Some workplaces have taken a proactive innovative approach, looking at uniform design for example. Mrs Ollier asked how staff at the Trust could be supported. Mrs Bullock advised that Occupational Health would be able to offer support in this instance.

CoG18/01/15
18/01/15.1

Any Other Business
Dementia Appeal

Mrs Bullock advised that the Mid Cheshire Hospitals Charity Dementia appeal had launched a forget me knot broach that could be bought to support the appeal and raise awareness.

18/01/15.2

Non-executive Directors

The Chairman acknowledged that this was the last Council of Governors meeting for both Dame Patricia and Mrs McNeil following six years at the Trust. The Chairman expressed his gratitude and appreciation for both of them. Mrs McNeil has chaired Transformation and People Committee since the committee review in 2015 and has always brought her passion for workforce support to the fore. This was particularly useful during the transition of Community Services to the Trust in 2016. Mrs McNeil has always advocated for the role of Governor, including persuading some candidates to stand for Governor roles. The Chairman thanked Mrs McNeil for all her service to the Trust.

18/01/15.3

The Chairman thanked Dame Patricia who has been a Non-executive Director and Deputy Chair and has performed very well in both roles. Dame Patricia has made a tremendous contribution through chairing the Quality Governance Committee, engaging with Executives well and leading a review of Governor development amongst many other things in her time at the Trust. The Chairman thanked Dame Patricia for her immense contribution.

18/01/15.4

Dame Patricia thanked the Chairman for his words and for a fantastic experience at the Trust. Dame Patricia acknowledged the increasing challenge for both the Council and the Board in a significant time of change which is not going to get any easier in the near future. Dame Patricia said that it had been a privilege to be part of the Board.

18/01/15.5

Deputy Chair

The Chairman advised that as Dame Patricia was stepping down from the

role of Deputy Chair, he had asked Mr Church to take on this role from 1 April 2018. The Chairman thanked Mr Church and congratulated him on his appointment.

18/01/15.6

North West Governors Forum

Mrs Dowson asked Governors to note the agenda for the North West Governors Forum which has been circulated this evening. This will take place in Bolton on 14 February and any Governors who would be interested in attending should advise this by 2 February as there were likely to be additional places available to those already confirmed.

Executive and Non-executive Directors left the meeting with the exception of Mrs Bullock who was asked to stay on for a further item.

CoG18/01/16
18/01/16.1

Chief Executive Briefing in private

There were no further questions for the Chief Executive.

Mrs Bullock left the meeting.

CoG18/01/17
18/01/17.1

Evaluation of Meeting Effectiveness (in private)

Mr Pritchard summarised the meeting, noting the shorter than normal agenda which had allowed a focus on the discussion item of Sepsis. This presentation had given Governors an excellent update on the work of the Trust in this area. Mr Pritchard noted the business of the Council had been conducted, including an update on the Chairman's activities, the Non-executive Director recruitment process and the External Auditors reappointment. Mr Pritchard thanked Mrs Beadle for the good summary of the Membership and Communications Committee meeting noting that it the role of all Governors to continue to promote the membership.

18/01/17.2

Mr Pritchard commented that the Chief Executive's update had been informative particularly the update on the progress of the CEP. Many Governors had attended the briefing sessions last summer at the beginning of this process. Mr Pritchard observed that the Governor/Non-executive Director meeting in December had been one of the best sessions he has attended as a Governor as Governors had the opportunity to question and discuss issues in some depth. The update from Mrs Bullock on the road changes in the area had arisen from this meeting. Access and road changes is a big area of concern for the public, so it is useful to have that update. Finally, Mr Pritchard was pleased to note the adoption of Sepsis as the Governor quality indicator for 2017.

CoG18/01/18

Date and Time of Next Meeting

The next meeting is scheduled to take place on Thursday, 26 April 2018 at 5.30pm in the Post Graduate Lecture Hall, Leighton Hospital, Crewe.

The meeting closed at 7.15pm.